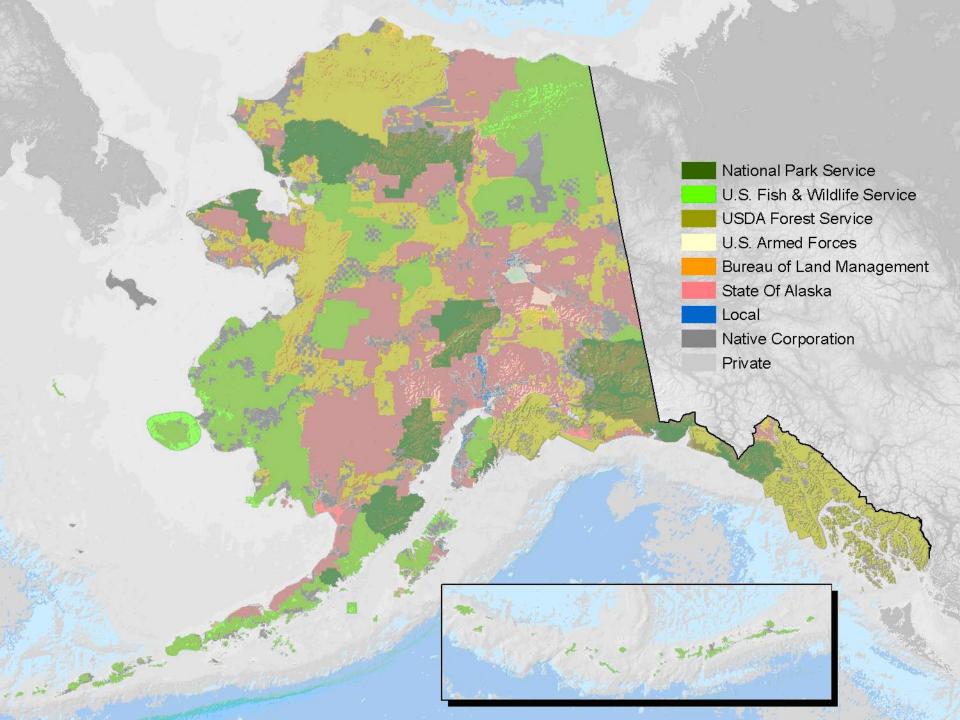


### 12th Annual Review of Alaska's Assets

- ➤ Report on value, income, and prospects of Alaska's key assets for the preceding year
- Identify emerging public policy issues related to those assets
- ➤ Ask asset managers to identify what criteria they should be judged upon in the coming year
- ➤ Track performance of those assets and asset managers against that criteria and other metrics



# Alaska as an "Owner State"

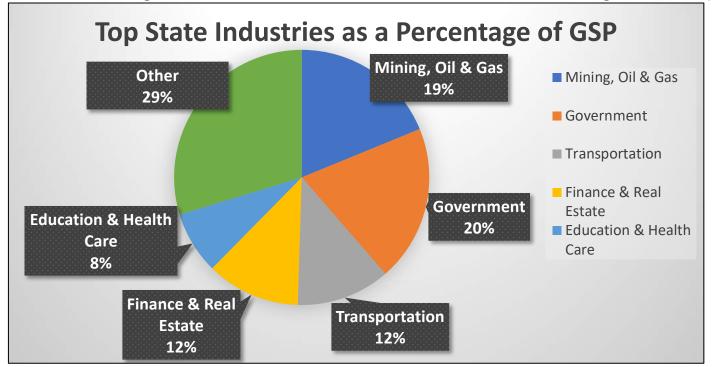
# Manages its assets as:

- Natural Resources, available for sale, lease, or conservation
- Financial Assets, intended to produce financial return
- Enterprises, intended to produce both financial return and key infrastructure

# Alaska's Economic Health

### **Total Gross State Product – 52.8 Billion** (2017)

Alaska's GSP grew 0.3% from 2016 National Average was up 2.1%



Per Capita Personal Income: \$56,042 (2017)

Up 0.7% from 2016 111% of the National Average of \$50,392

**Source: Bureau of Economic Analysis** 

# Alaska's Assets Up 5%

# **Total State Assets** in Billions



# Each Individual Alaskan's Share \$93,814

FY '09 FY '10 FY '11 FY '12 FY '13 FY '14 FY '15 FY '16 FY'17



# **Fisheries**





### TOTAL FISHERIES TAX REVENUE

\$86.80 \$90.50 \$1.19

\$68.98 \$58.66 \$72.36

\$62.60 \$65.81

FY '10 FY '11 FY '12 FY '13 FY '14 FY '15 FY '16 FY '17

# Division of Parks and Recreation



\$14.4

\$4.1

3.3

4.6

\$14

\$4.07

3.3

4.7

\$13.39

\$3.73

(FY18

estimate)

3.3

Not available

**Millions** 

**Total Budget** 

**Revenue from User** 

**Fees** 

**Total Acres of Land** 

Total No. of Visitors

(millions)

FY '16 FY '15 FY '14 FY '13

\$14.1

\$3.1

3.3

4.6

\$14.6

\$3.3

3.3

4.5

\$13.7

\$2.9

3.3

4.6

\$13.7

\$3.00

3.3

5.2

# Division of Mining, Land & Water

The state of the s								12 300
							A	No.
		THE PARTY OF		200	4	2.6		
and the second of the second	The state of the s				ers after			100
the second second	Contract of the	central section	A CONTRACTOR OF THE PARTY OF TH	AND	1	1	A COL	
17 AT 18 TO			9 2 2	2.42	Section 1		A	
100-100	Flore Hall	THE PARTY OF THE P			4	A HONE		
to the same of the	1	1		a a	W-5.V			<b>建</b>
the second secon			1. 2.6	E - L				
	A comment of the	100				- Type	A PROPERTY OF THE PARTY OF THE	
<i>i</i>	TIT TALO	TTT 7 / 4 -	TTT / / / /	TTT 7 4 4 F	TT 7 4 4 4	TOTAL A	TTT T A 4 A	TTT T A A A

FY '18 FY '17 FY '16 FY '15 FY '14 FY '13 FY '12 FY '11

100.5

-2.2

98.3

\*Does not include 65 million acres of submerged land acquired at Statehood.

100.4

-2.2

98.2

100.4

-2.2

98.2

100.4

-2.2

98.2

100.3

-2.2

99.1

100.5

-2.2

98.3

100.5

-2.2

98.3

-2.2

98.3

Millions of Acres 100.5

**Less: Total Land** 

Conveyed

**Remaining Total** 

**Acquired Lands** 

# Oil, Gas, and Geothermal



				Wales Janes			
FY '18	FY '17	FY '16	FY '15	FY '14	FY '13	FY '12	FY '11

**6.2** 

2,226

5.8

1,997

**5.8** 

1,906

5.8

1,748

5.3

1,569

6.1

1,737

5.3

2,071

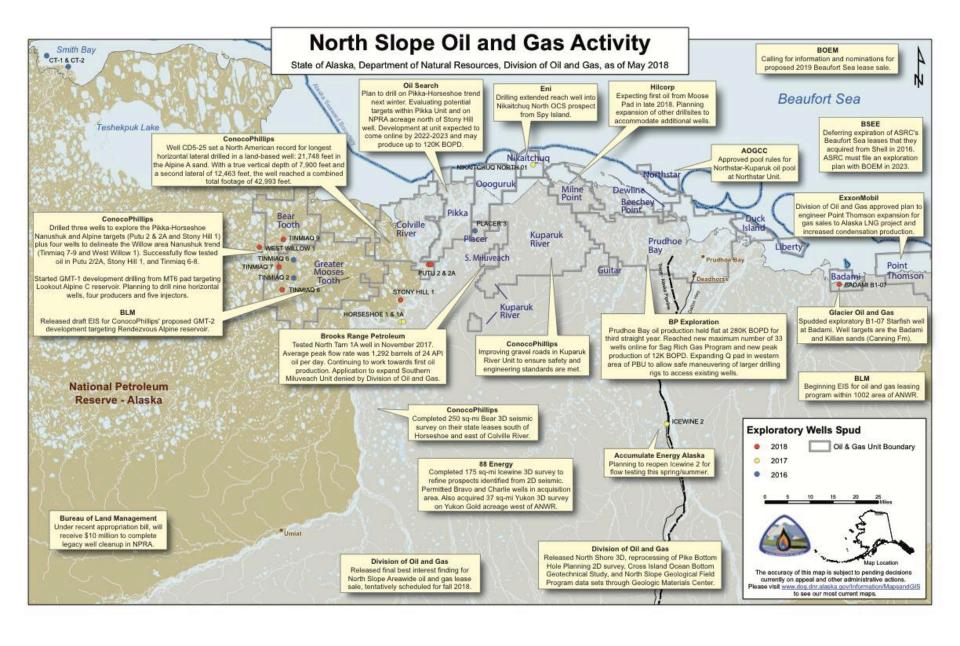
**5.0** 

2,094

**Millions of Acres** 

Leased

# of Leases



# Petroleum General Fund Revenues

Millions*	FY '17	<u>FY'16</u>	<u>FY' 15</u>	<u>FY' 14</u>	<u>FY' 13</u>	<u>FY '12</u>	<u>FY '11</u>
Petroleum Property Tax	\$120.4	\$111.7	\$125.2	\$128.1	\$99.6	\$111.2	\$110.6
Petroleum Corporate Income Tax	(\$59.4)	(\$58.8)	\$94.8	\$307.6	\$434.6	\$570.9	\$542.1
Severance Tax (a.k.a. Production Tax)	\$125.9	\$186.0	\$389.7	\$2,614.7	\$4,050.3	\$6,146.1	\$4,552.9
Petroleum Mineral Bonuses and Rents	<b>\4</b> X	\$25.1	\$22.4	\$15.1	\$19.0	\$6.3	\$10.3
Oil and Gas Royalties	\$676.2	\$840.3	\$1,051.9	\$1,685.0	\$1,748.4	\$2,022.8	\$1,843.5
Total Unrestricted Petroleum Revenue	\$867.9	\$1,104.3	\$1,684.0	\$4,750.5	\$6,351.9	\$8,857.3	\$7,059.4
Total Unrestricted Nonpetroleum Revenue	\$474.2	\$423.2	\$568.4	\$627.3	\$576.5	\$627.4	\$624.0



# FINANCIAL ASSETS

Constitutional Budget Reserve Fund Alaska Mental Health Trust Authority Alaska Industrial Development and **Export Authority Alaska Housing Finance Corporation** Division of Treasury Alaska Permanent Fund

# DOR REPORT ON STATE OF ALASKA FISCAL STATUS







### **Sheldon Fisher**

Commissioner, Alaska Department of Revenue

# Presentation to Commonwealth North

August 1, 2018 Anchorage, Alaska



### STATE ASSETS

• State's Financial Statements, including the Balance Sheet, are reflected in the Comprehensive Annual Financial Report -- CAFR

# Comprehensive Annual Financial Report

For the Fiscal Year July 1, 2016 - June 30, 2017



- State's Fiscal Year runs from July 1 June 30.
  - Fiscal Year 2018 ended June 30, 2018
  - We are now in FY 2019
- The CAFR is released approximately 6 months following the end of the fiscal year
  - Expect FY 2018 CAFR in January, 2019
- The most recent available CAFR is from FY 2017
  - The information presented today adds to FY 2017.

All references to current fiscal year market values and stated returns are unaudited, preliminary, and include some estimates.

### CAFR REPORTING

### MY PRESENTATION WILL FOCUS ON A PORTION OF THE CAFR:

### STATE OF ALASKA COMPREHENSIVE ANNUAL FINANCIAL REPORT For the Fiscal Year Ended June 30, 2017

### TABLE OF CONTENTS

### BASIC FINANCIAL STATEMENTS:

### Government-wide Financial Statements

Statement of Net Position Statement of Activities

### Fund Financial Statements

### **Governmental Funds**

Balance Sheet

Reconciliation of the Balance Sheet to the Statement of Net Position.

Statement of Revenues, Expenditures, and Changes in Fund Balances

Reconciliation of the Change in Fund Balances to the Statement of Activities

### Proprietary Funds

Statement of Net Position

Statement of Revenues, Expenses, and Changes in Fund Net Position.

Statement of Cash Flows

### Fiduciary Funds

Statement of Fiduciary Net Position

Statement of Changes in Fiduciary Net Position

### Component Units

Statement of Net Position

Statement of Activities

### Government Funds include:

- General Fund and Other Nonsegregated Funds (GeFONSI)
- Constitutional Budget Reserve (CBR)
- Statutory Budget Reserve (SBR)
- Permanent Fund
- Power Cost Equalization Fund
- Public Education Fund
- Public School Trust Fund
- Proprietary Funds When the State charges customers for the services it provides:
  - International Airports Funds
- Fiduciary funds The State acts as a trustee or fiduciary for its employee pension plans.
   Because of a trust arrangement, can be used only for the trust beneficiaries.
  - State Retirement System

### Component Units:

- University of Alaska
- Alaska Housing Finance Corporation
- Alaska Industrial Development and Export Authority
- Nonmajor Component Unit

### THE STATE'S GENERAL FUND & GEFONSI

### The General Fund is the State's primary operating fund:

- Treasury has combined, for investment purposes, assets of many funds into the General Fund and Other Non-segregated Investments (or 'GeFONSI')
- The GeFONSI includes almost all of the assets of the General Fund together with the assets of a long list of smaller funds
- DOR is responsible for investing the GeFONSI, and calculating and allocating the monthly investment earnings to participants in accordance with the provisions of each fund's memorandum of understanding (MOU)
- By pooling funds the state can achieve benefits from economies of scale, cash flow management, and administration

There are several accounts and funds that have been created by law which are considered part of the General Fund, and accounted for individually:

Constitutional Budget Reserve Fund; Statutory Budget Reserve; Public Education Fund; Permanent Fund Dividend
 Fund

STATE OF ALASKA
Combining Balance Sheet
General Fund
June 30, 2017
(Stated in Thousands)

				Ge	eneral Fund						
	nstitutional Budget Reserve Subfund	F	Statutory Budget Reserve Subfund		Permanent Fund Dividend Subfund		Public Education Subfund	General nd all Other Subfunds	O	minations f Internal Balances	Total General Fund
ASSETS						_					
Cash and Investments	\$ 3,892,473	\$	267,974	\$	20,861	\$	33,498	\$ 2,975,128	\$	_	\$ 7,189,934
Accounts Receivable - Net	8		_		332		_	102,869		_	103,209
Interest and Dividends Receivable	3,476		_		27		_	2,493		_	5,996
Due from Other Funds	10,110,795		_		_		_	330,841	(	10,381,246)	60,390
Due from Component Units	_		_		_		_	13,705		_	13,705
Due from Other Governments	_		_		_		_	744,429		_	744,429
Loans, Notes, and Bonds Receivable	_		_		_		_	18,254		_	18,254
Inventories	_		_		_		_	23,917		_	23,917
Other Assets	_		_		1		_	114,866		_	114,867
Total Assets	\$ 14,006,752	\$	267,974	\$	21,221	\$	33,498	\$ 4,326,502	\$ (	10,381,246)	\$ 8,274,701

# RESERVE FUND BALANCES & FINANCIAL FLEXIBILITY

	Funds	Description	Audited Balance as of June 30, 2016 (\$mm)	Audited Balance as of June 30, 2017 (\$mm)	Unaudited ASSET Balance as of June 30, 2018* (\$mm)
rves	Constitutional Budget Reserve (CBRF)	<ul> <li>Established in 1991 to provide fiscal stability</li> <li>Restricted use and mandated periodic funding of the reserve</li> <li>Second reserve to draw in event of cash flow shortfall, requires 75% majority to appropriate, must replenish</li> </ul>	\$7,343.4	\$4,834.7	\$2,360.1
Reser	Permanent Fund Earnings Reserve (PFER)	<ul> <li>Legislatively available portion of Permanent Fund</li> <li>SB26 establishes a statutory framework on the amount that can be drawn from the PFER each year</li> </ul>	8,570.0	12,815.5	18,864.4
		TOTAL of CBRF and PFER	\$15,913.4	\$17,650.2	\$21,224.5
	Permanent Fund Principal Balance	<ul> <li>Source for perpetual earnings and budget stability</li> <li>Principal balance requires Constitutional amendment to spend; earnings from Permanent Fund does not</li> </ul>	44,199.7	46,969.6	46,030.0

Source: State of Alaska

<sup>\*</sup>Balances presented are asset values as of June 30, 2018 (unaudited). The CBRF balance represents cash and securities, and may differ from the official fund balance presented in the State's FY18 CAFR, with anticipated release in January 2019. Audited balances as of FY2016 and FY2017 use the State's CAFR and APFC's financial statements.

# STATE OF ALASKA MAIN ASSETS IN TREASURY

<b>Balances</b> at	FΥ	Fnd	(\$Millions)	

### Returns at FY End (1-Year Actuals)

		<u> </u>				
Treasury Fund	FY 2016	FY 2017	FY2018	FY 2016	FY 2017	FY 2018
GeFONSI	3,539.5	4,089.6	3,011.7	0.82%	0.56%	1.02%
Constitutional Budget Reserve	7,331.4	3,895.9	2,360.1	1.75%	1.83%	1.47%
Power Cost Equalization	946.9	1,023.6	1,073.4	0.99%	12.21%	7.53%
Public School Trust (Principal & Income)	604.0	631.0	651.3	2.11%	10.13%	6.15%

### Balances at FY End (\$Millions)

### Returns at FY End (1-Year Actuals)

	FY 2016	FY 2017	FY2018	FY 2016	FY 2017
PERS Retirement (DB Pension & Health Trust)	14,983.2	16,293.8	16,934.0	-0.36%	13.35%
TRS Retirement (DB Pension & Health Trust)	7,477.3	8,076.7	8,349.9	-0.36%	13.36%

FY 2018

Quarter Ended:

9/30/2017: 3.37%

12/31/2017: 3.50%

### Notes:

- -FY2018 Returns for the GeFONSI do not include the GeFONSI II, a portion was segregated during Fiscal Year 2018 with a longer term investment horizon
- -Public School Trust returns stated are for the Principal Account only
- -Returns shown for the Retirement system are for 6/30/2016 and 6/30/2017, quarterly information is shown for FY2018 (most recent available)

# Division of Treasury Output Division of Treasury Division of Tr

\$ Millions	FY '18 (UNAUDITED)	FY '17	FY '16	FY '15	FY '14	FY '13	FY '12
Net Assets							

\$10,864

\$26,120

\$362

\$8,285

\$27,399

\$236

\*ARMB Assets (PERS + TRS) include totals for both Defined Benefit and Defined Contribution Plans

Managed by

**Treasury Division** 

**ARMB** Assets

 $(PERS + TRS)^*$ 

**Investment Income** 

(Not including

**ARMB** funds)

\$13,703

\$207

\$18,561 \$25,919

\$1,485

\$23,816 | \$24,615 | \$21,674 |

\$325

\$374

\$26,208 | \$24,623

\$18,398

\$828

# STATE OF ALASKA'S RETIREMENT SYSTEM – FUNDING STATUS

		PER	.s			TRS		
Funded Status as of June 30 (\$ in 000's)	2014	2015	2016	2017	2014	2015	2016	2017
DB - Pension								
Actuarial Accrued Liability	12,947,759	13,337,033	13,633,033	13,832,130	6,921,362	7,051,724	7,159,788	7,217,525
Valuation of Assets	7,731,438	8,931,160	9,056,662	9,229,703	3,771,139	5,442,651	5,428,687	5,476,835
Unfunded Liability	5,216,321	4,405,873	4,576,371	4,602,427	3,150,223	1,609,073	1,731,101	1,740,690
Funded Ratio	59.7%	67.0%	66.4%	66.7%	54.5%	77.2%	75.8%	75.9%
DB - Healthcare								
Actuarial Accrued Liability	7,949,613	7,310,734	7,736,457	8,049,265	2,919,670	2,677,393	2,747,836	2,927,093
Valuation of Assets	6,913,160	7,242,299	7,411,330	7,557,068	2,248,135	2,686,272	2,771,704	2,836,802
Unfunded (Overfunded) Liability	1,036,453	68,435	325,127	492,197	671,535	(8,879)	(23,868)	90,291
Funded Ratio	87.0%	99.1%	95.8%	93.9%	77.0%	100.3%	100.9%	96.9%
DB - Total								
Actuarial Accrued Liability	20,897,372	20,647,767	21,369,490	21,881,395	9,841,032	9,729,117	9,907,624	10,144,618
Valuation of Assets	14,644,598	16,173,459	16,467,992	16,786,771	6,019,274	8,128,923	8,200,391	8,313,637
Unfunded (Overfunded) Liability	6,252,774	4,474,308	4,901,498	5,094,624	3,821,758	1,600,194	1,707,233	1,830,981
Funded Ratio	70.1%	78.3%	77.1%	76.7%	61.2%	83.6%	82.8%	82.0%

- Defined Benefit OPEB funding is 93.9% for PERS and 96.9% for TRS (FY 2017)
- FY 2017 returns of 13.35% for PERS and 13.36% for TRS were above actuarial assumptions
- FY 2015 figures reflect the impact of the State's \$3 billion transfer from the CBRF:
  - \$1 Billion PERS / \$2 Billion TRS

### NEW REVENUE DEVELOPMENTS - SB26

• A compromise version of Governor Bill Walker's Permanent Fund Protection Act was passed, establishing a statutory limit on the amount that can be drawn from the Permanent Fund earnings reserve each year.

	\$Millions						
Fiscal Year	Projection of PF Draw under SB26	PF Total Balance					
2019	2,722.6	64,844.7					
2020	2,915.5	66,357.6					
2021	3,058.6	67,818.4					
2022	3,048.5	69,379.9					
2023	3,199.0	70,885.7					
2024	3,295.0	72,397.1					
2025	3,371.6	73,946.1					
2026	3,447.2	75,536.4					
2027	3,523.1	77,158.2					

For Fiscal Years 2019 through 2021, the draw calculation is 5.25% of the average market value of the fund for the first five of the preceding six fiscal years, including the fiscal year just ended, computed annually. A draw rate of 5.00% is used thereafter.

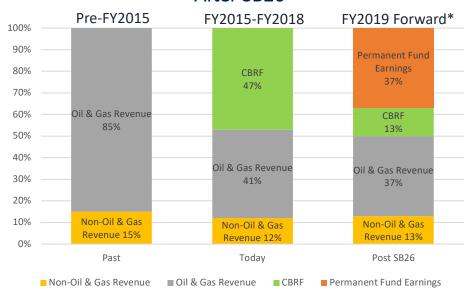
SB26 addresses draws from the Permanent Fund earnings reserve; the precise appropriation for Dividends and Government Spending shall be determined annually.

Dividends are approximately \$1,600 this year for every Alaskan. For the third consecutive year, Dividends are \$1,000 less than they would be under the historical formula.

### DIVERSIFIED SOURCES OF REVENUE

The outlook under SB26 reflects more stable and diversified sources of unrestricted revenues for government use, and will shape reserve management into the future

## Unrestricted General Fund Revenue Before and After SB26



Source: State of Alaska – Office of Management and Budget ('OMB') FY2019 Budget Outlook by Oil Price, and SB26 (Deficit)/Surplus forecast represents initial projections by OMB with \$1,600 Dividend. <a href="https://www.omb.Alaska.gov">www.omb.Alaska.gov</a>

### SB26 – Permanent Fund POMV

		Pre-SB26	SB	26 - \$1,600 PFD
Oil Price	(De	eficit)/Surplus	(I	Deficit)/Surplus
\$40.00/bbl	\$	(3,098)	\$	(1,399)
\$45.00/bbl	\$	(2,950)	\$	(1,251)
\$50.00/bbl	\$	(2,802)	\$	(1,103)
\$55.00/bbl	\$	(2,654)	\$	(955)
\$60.00/bbl	\$	(2,505)	\$	(806)
\$65.00/bbl	\$	(2,228)	\$	(529)
\$70.00/bbl	\$	(1,828)	\$	(129)
\$75.00/bbl	\$	(1,445)	\$	254
\$80.00/bbl	\$	(1,053)	\$	646
\$85.00/bbl	\$	(657)	\$	1,042
\$90.00/bbl	\$	(117)	\$	1,582
\$95.00/bbl	\$	274	\$	1,973

SB26 produced \$2.7 billion for FY2019, \$1.0 billion for dividends and \$1.7 billion for government.
 Without the passage of SB26, the deficit would have been approximately \$2.2 billion.

<sup>\*</sup>This was the split as of the passage of the FY2019 Operating Budget, and assumes an ANS oil price averaging \$63 for the fiscal year

### SHORT-TERM OIL PRICE FORECAST<sup>1</sup>

### Fiscal Year

	2019	2020	2021	2022	2023	2024	2025	2026	2027	
DOR Spring Official <sup>2</sup>	\$63	\$64	\$66	\$67	\$69	\$70	\$72	\$74	\$75	
NYMEX Extended <sup>3</sup>	\$62	\$59	\$57	\$56	\$55	ĊEC	ĊEC	As Of	July 2018	3
EIA STEO <sup>4</sup>	\$60	-	-	-				2019	2020	2021
EIA AEO	-	\$67	\$80	\$88	SNYM EIA S	EX Exter	nde	75 71	73 68 -	70
Analysts: Average <sup>6</sup>	\$64	\$66	\$67	\$64	EIA S EIA A		-	-	00 -	81
					Analys	ts Averag	ge	72	70	69

### Current Average ANS Oil Price for July 2018: \$76.48

Source: Department of Revenue – Economic Research

<sup>&</sup>lt;sup>1</sup> All price forecasts rounded to the nearest dollar. Dashes indicate that a forecast for this FY is either not available or inapplicable.

 $<sup>^2</sup>$  DOR Spring Official forecast: Released 3/16/2018; Crude Forecast ANS West Coast; Original forecast in FY

<sup>3</sup> NYMEX Futures: Retrieved: 3/9/2018; Crude Traded Brent; FY calculated based on monthly prices.

<sup>&</sup>lt;sup>4</sup> EIA STEO (Short-Term Energy Outlook): Released 3/6/2018; Crude Forecast Brent; FY calculated based on monthly prices.

<sup>&</sup>lt;sup>5</sup> EIA AEO (Annual Energy Outlook) forecasts: Released 2/6/2018; Crude Forecast Brent; Converted to FY by assuming 6 months of each calendar year's forecast.

 $<sup>^6</sup>$  Analysts Forecasts: Retrieved 3/9/2018; Individual forecasts released between 01/22/2018 and 03/02/2018; Crude Forecast Brent.

NYMEX Futures: Retrieved: 7/27/2018; Crude Traded Brent; FY calculated based on monthly prices.

<sup>&</sup>lt;sup>-</sup> EIA STEO (Short-Term Energy Outlook): Released 7/10/2018; Crude Forecast Brent; FY calculated based on monthly prices.

EIA AEO (Annual Energy Outlook) forecasts: Released 2/6/2018; Crude Forecast Brent; Converted to FY by assuming 6 months of each calendar year's forecast.

Analysts Forecasts: Retrieved 7/5/2018; Individual forecasts released between 04/01/2018 and 07/05/2018; Crude Forecast Brent.

# UNRESTRICTED GENERAL FUND REVENUE RANGES FOR FY2019 - FY2021<sup>1</sup>

	UGF Revenue Projection (\$Millions)						
ANS Oil Price	FY 2019	FY 2020	FY 2021				
\$ 60.00	2,134	2,123	2,103				
\$ 65.00	2,411	2,321	2,286				
\$ 70.00	2,811	2,704	2,571				
\$ 75.00	3,194	3,095	2,959				
\$ 80.00	3,586	3,492	3,348				
\$ 85.00	3,982	3,884	3,739				
\$ 90.00	4,522	4,438	4,269				

Key Spring 2018 forecast assumptions included in this analysis									
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027
ANS production (ths									
bbl/day)	526.6	536.1	525.3	508.7	496.9	493.9	495.3	495.9	493.0
ANS total lease expenditures									
(\$ million)	\$4,938	\$5,821	\$6,022	\$6,069	\$6,123	\$5,923	\$5,441	\$5,344	\$5,321
ANS total lease									
expenditures per barrel	\$26	\$30	\$31	\$33	\$34	\$33	\$30	\$30	\$30

<sup>&</sup>lt;sup>1</sup>Chart ranges include unrestricted Oil and Gas revenues only, and not other forms of UGF revenues

Source: DOR Spring 2018 forecast model

Notes:

This table presents revenue estimates at a range of ANS prices, holding all other variables constant. Analysis assumes that the given price is in place for all years shown. Only production tax, royalties, and corporate income tax are adjusted for purposes of this analysis. Users should be cautioned that changes in any number of variables may cause revenue to vary significantly from amounts shown. These variables include but are not limited to production, lease expenditures, and netback costs. In addition, revenues may vary from amount shown due to changes in company decision making, company specific tax calculation issues, month to month variation in price or production, and changes in non-oil revenue.

Source: Department of Revenue - Economic

### RECENT ANNOUNCEMENTS

### Recent announcements look promising for future oil and gas development

- Oil Search Ltd. recently purchased interests in the largest onshore oil discovery in the US in three decades
  - Oil Search Ltd. recently assumed role as operator and paid an initial \$400 million for a stake in the exploration acreage
  - o A 1.2 billion barrel find on Alaska's North Slope
  - o First oil could come as early as 2021
  - o Potential to produce 120,000 barrels per day
- ConocoPhillips is developing the Greater Mooses Tooth Unit in the NPR-A
  - First phase under construction (30,000 barrels per day starting in 2019)
  - Second phase in EIS process (first oil projected in 2022)
  - "Willow" discovery announced (potential 100,000 barrels per day)
- Hilcorp is progressing the "Liberty" Project in OCS
  - Well known resource that has faced several logistical hurdles
  - Final EIS expected next year
  - o Up to 70,000 barrels per day of production as early as 2022





















NORDAQ ENERGY







# APPENDIX

### STATE OF ALASKA'S GENERAL FUND

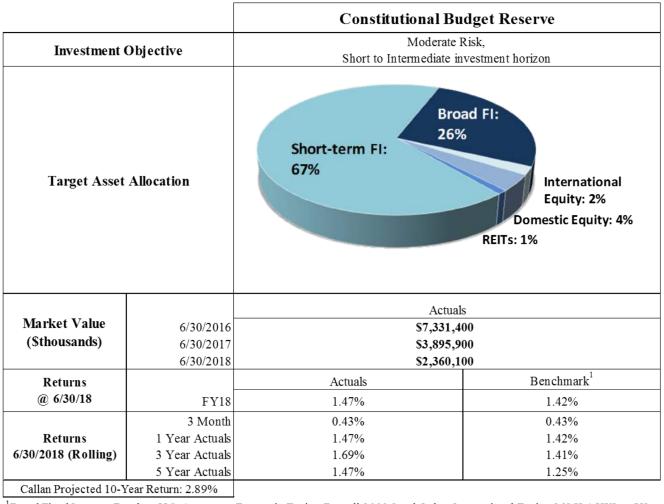
		Genera (and other non-segr			I Fund II	
		Moderate Risk,		(and other non-segregated investments)  Moderate Risk,		
Investi	ment Objective	Short to Intermediate	-		vestment horizon	
Target A	Asset Allocation	Intermediate- Term FI: 36% Short-Ter	rm FI: 64%	Intermediate- Term FI: 70%	Short-Term FI: 8% International Equity: 5%  Domestic Equity: 8%  Broad FI: 9%	
		Act	uals	Ac	ctuals	
Market Value	6/30/2016	\$3,539	9,500	ı	N/A	
(\$thousands)	6/30/2017	\$4,089	9,600	ı	N/A	
(othousands)	6/30/2018	\$1,705	5,300*	\$1,3	06,400	
	Combined @ 6/30/2018:		\$3,0	)11,700		
Returns @		Actuals	Benchmark <sup>1</sup>	Actuals	Benchmark <sup>2</sup>	
6/30/18	FY18	1.02%	0.88%	-0.21%	-0.25%	
Returns	3 Month	0.41%	0.37%	0.38%	0.37%	
6/30/18	1 Year Actuals	1.02%	0.88%	N/A	N/A	
(Rolling)	3 Year Actuals	0.80%	0.57%	N/A	N/A	
(110g)	5 Year Actuals	0.69%	0.47%	N/A	N/A	
		Callan Projected 10-	Year Return: 2.38%	Callan Projected 10	)-Year Return: 3.38%	

<sup>&</sup>lt;sup>1</sup>Short-term: 3-month U.S. Treasury Bill; Intermediate-term: Barclays 1-3 Year Gov't Bond Index; 2Short-term: 3-month U.S. Treasury Bill; Intermediate-term: Barclays 1-3

 $Year\ Gov't\ Bond\ Index; Domestic\ Equity:\ Russell\ 3000;\ International\ Equity:\ MSCI\ ACWI\ ex-US;\ Broad\ Fixed\ Income:\ Barclays\ US\ Aggregate$ 

<sup>\*</sup>A portion of the GeFONSI was transferred to the GeFONSI II during Fiscal Year 2018

# STATE OF ALASKA'S CONSTITUTIONAL BUDGET RESERVE FUND



<sup>&</sup>lt;sup>1</sup>Broad Fixed Income: Barclays U.S. Aggregate; Domestic Equity: Russell 3000 Stock Index; International Equity: MSCI ACWI ex-US Short-term Fixed Income: 3-month U.S. Treasury Bill; REITs: FTSE NAREIT All Equity Index

# STATE OF ALASKA'S POWER COST EQUALIZATION FUND

		Power Cost I	Equalization Fund
Investment	Objective		gh Risk,
Investment Objective		Long Term i	nvestment horizon
Target Asset	Allocation	REITs: 5%  Broad FI: 31%	Domestic Equity: 40%
	1		
		A	Actuals
Market Value	6/30/2016		Actuals 46,900
Market Value (Sthousands)	6/30/2016 6/30/2017	\$9	
	1	\$9 \$1,	46,900
	6/30/2017	\$9 \$1,	46,900 023,600
(Sthousands)	6/30/2017	\$9 \$1, \$1,	46,900 023,600 073,400
(\$thousands)  Returns	6/30/2017 6/30/2018	\$9 \$1, \$1, Actuals	46,900 023,600 073,400 Benchmark <sup>1</sup>
(\$thousands)  Returns	6/30/2017 6/30/2018 FY18	\$9 \$1, \$1, Actuals 7.53%	46,900 023,600 073,400 Benchmark <sup>1</sup> 7.52%
(Sthousands)  Returns @ 6/30/18	6/30/2017 6/30/2018 FY18 3 Month	\$9 \$1, \$1, Actuals 7.53% 1.17%	46,900 023,600 073,400 Benchmark <sup>1</sup> 7.52% 1.21%
(Sthousands)  Returns @ 6/30/18  Returns	6/30/2017 6/30/2018 FY18 3 Month 1 Year Actuals 3 Year Actuals 5 Year Actuals	\$9 \$1, \$1, Actuals 7.53% 1.17% 7.53%	46,900 023,600 073,400 Benchmark <sup>1</sup> 7.52% 1.21% 7.52%

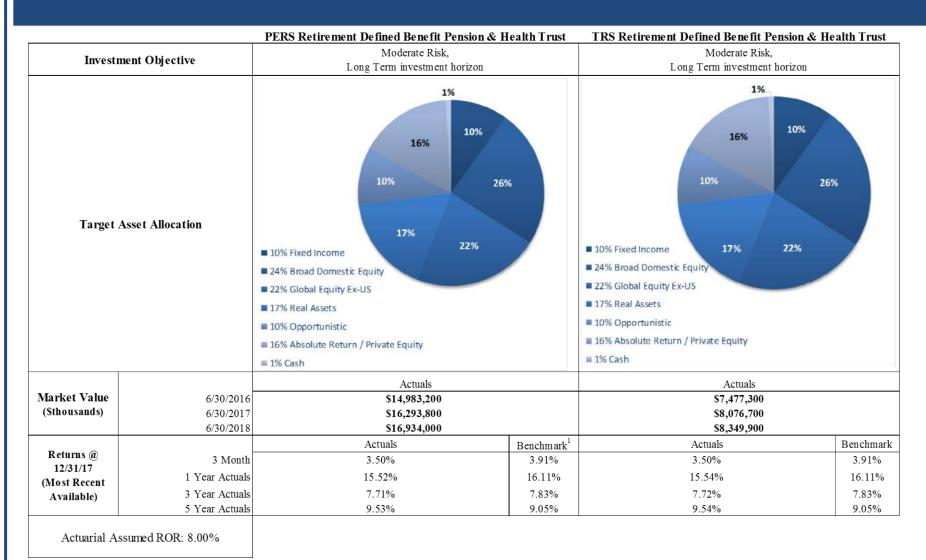
<sup>&</sup>lt;sup>1</sup>Broad Fixed Income: Barclays U.S. Aggregate; Domestic Equity: Russell 3000 Stock Index; International Equity: MSCI ACWI ex-US; REITs: FTSE NAREIT All Equity Index

# STATE OF ALASKA'S PUBLIC SCHOOL TRUST FUND (PRINCIPAL & INCOME)

		Public School Trus	st Fund (Principal)	Public School Trust Fund (Incom		
Investment	Objective	High			Risk,	
mvestment	Objective	Long Term inve	estment horizon	Short investment horizon		
Target Asset	t Allocation	REITs: International Equity: 24%  Domestic E	Broad FI: 32%	Short-Term Fix	xed Income: 100%	
Market Value	(/20/2016	Acti			tuals	
Market Value	6/30/2016	\$573	,300	\$30	,700	
Market Value (\$thousands)	6/30/2017	\$573 \$622	,300 ,000	\$30 \$9.	),700 ,100	
(\$thousands)		\$573	,300 ,000 ,900	\$30 \$9.	,700	
(\$thousands)	6/30/2017	\$573 \$622 \$649	,300 ,000	\$30 \$9, \$1,	9,700 100 500	
(\$thousands)	6/30/2017 6/30/2018	\$573 \$622 \$649 Actuals	,300 ,000 ,900 Benchmark <sup>1</sup>	\$30 \$9, \$1, Actuals	,700 ,100 ,500 Benchmark	
(\$thousands)	6/30/2017 6/30/2018 FY18	\$573 \$622 \$649 Actuals 6.15%	300 ,000 ,900 Benchmark <sup>1</sup> 6.16%	\$30 \$9 \$1, Actuals 1.53%	5,700 ,100 ,500 Benchmark 1.37%	
(\$thousands) Returns @ 6/30/18	6/30/2017 6/30/2018 FY18 3 Month	\$573 \$622 \$649 Actuals 6.15% 0.97%	300 ,000 ,900 Benchmark <sup>1</sup> 6.16% 1.01%	\$30 \$9, \$1, Actuals 1.53% 0.51%	Benchmark 1.37% 0.45%	

<sup>&</sup>lt;sup>1</sup>Short-term: 3-month U.S. Treasury Bill; Broad Fixed Income: Barclays U.S. Aggregate; Domestic Equity: Russell 3000 Stock Index; International Equity: MSCI ACWI ex-US; REITs: FTSE NAREIT All Equity Index

### STATE OF ALASKA'S RETIREMENT SYSTEM



<sup>1 24%</sup> Russell 3000, 22% MSCI ACWI ex US, 10% Blmbg Treas Intmdt, 7% HFRI Fund of Funds Compos, 6% Russell 2000, 5.3% NCREIF Total, 4.2% NCREIF Farmland, 4% Blmbg Aggregate, 3% MSCI EAFE, 3% S&P 500, 3% Russell 2000, 3% Global Infra., 2.1% Alerian MLP, 1.7% NCREIF Timberland, 1% 3-Mo Treas. Bill, and 0.7% FTSE NAREIT All Eq

# Constitutional Budget Reserve Fund

# CBR Annual Market Value in Billions





# **Alaska Permanent Fund Corporation**

/ tidotta i	CII	IIGII			110	001	Poi	atr	<i>3</i> 11
\$ Billions	FY'18 (as of 5/31/18 unaudited)	FY'17	FY'16	FY'15	FY'14	FY'13	FY '12	FY '11	FY '10
Net Assets	65.4	59.8	52.8	52.8	51.2	44.9	40.3	40.1	33.3
Statutory Net Income	5.9	3.2	2.2	2.9	3.5	2.9	1.6	2.1	1.6
Interest, Dividends, Real Estate, Other	1.4	1.3	1.2	1.1	1.2	1.1	1.0	0.9	0.8
Increase in Market Value of Investments	4.7	5.6	-0.7	1.3	5.8	3.4	-1.0	6.0	2.8
<b>Total Revenue</b>	6.0	6.7	0.5	2.5	7.0	4.4	-0.2	6.9	3.3

9.58

% Return

12.89

1.02

4.9

15.5

10.9

0.0

20.6

11.7

# Global Sovereign Wealth Funds

<u> </u>			-
<b>Country</b>	<b>Fund</b>	Assets \$Billions	<b>Inception</b>
Norway	Government Pension Fund – Global	\$1,035.24	1990
China	China Investment Corporation	\$900.0	2007
UAE - Abu Dhabi	Abu Dhabi Investment Authority	\$828.0	1976
Kuwait	Kuwait Investment Authority	\$524.0	1953
Saudi Arabia	SAMA Foreign Holdings	\$494.0	1952
China - Hong Kong	Hong Kong Monetary Authority Investment Portfolio	\$456.6	1993
China	SAFE Investment Company	\$441.0	1997
Singapore	Government of Singapore Investment Corporation	\$390.0	1981
Singapore	Temasek Holdings	\$320.8	1974
Qatar	Qatar Investment Authority	\$320.0	2005
China	National Social Security Fund	\$295.0	2000
Saudi Arabia	Public Investment Fund	\$250.0	2008
UAE – Dubai	Investment Corporation of Dubai	\$229.8	2006
South Korea	Korea Investment Corporation	\$134.1	2005
<b>UAE - Abu Dhabi</b>	Mubadala Investment Company	\$125.0	2002
UAE – Abu Dhabi	Abu Dhabi Investment Council	\$123.0	2007
Australia	Australian Future Fund	\$105.4	2006
Iran	National Development Fund	\$91.0	2011
Russia	National Welfare Fund	\$66.3	2008
Libya	Libyan Investment Authority	\$66.0	2006
US - Alaska	Alaska Permanent Fund	\$61.5	1976
Kazakhstan	Samruk-Kazyna JSC	\$60.9	2008
Kazakhstan	Kazakhstan National Fund	\$57.9	2000
Brunei	Brunei Investment Agency	\$40.0	1983
Turkey	Turkey Wealth Fund	\$40.0	2016
Malaysia	Khazanah Nasional	\$38.7	1993

Source: Sovereign Wealth Fund Institute April, 2018, \$ Billions

\$37.7

1854

**Texas Permanent School Fund** 

US - Texas

### **Alaska Mental Health Trust Authority**

\$ Millions	FY '17	<b>FY '16</b>	FY '15	<b>FY '14</b>	FY '13	FY '12	FY '11
Net Assets	\$639.8	\$593.4	\$601.9	\$585.6	\$527.4	\$487.6	\$501.8
Rents and Royalty Income	3.4	\$5.2	\$3.6	\$3.0	\$2.0	\$5.3	\$6.4
Investment Income	61.9	\$6.7	\$25.3	\$72.2	\$48.2	\$1.9	\$80.4

# Alaska Industrial Development and Export Authority

Export Au	Export Authority					Alaska Industrial Development and Export Authority					
\$ Millions	FY '17	FY '16	FY '15	FY '14	FY '13	FY '12	FY '11				
Net Position (Assets)	\$1,317.6	\$1,311.7	\$1,290.5	\$1,270.8	\$1,161.2	\$1,075.7	\$1,039.5				
<b>Operating Revenue</b>	\$59.9	\$77.4	\$53.1	\$64.9	\$51.9	\$69.5	\$68.3				
<b>Operating Expense</b>	\$49.9	\$40.2	\$27.8	\$29.0	\$31.2	\$27.4	\$27.2				
<b>Net Operating Income</b>	\$10.0	\$37.2	\$25.3	\$35.9	\$20.7	\$42.1	\$41.1				

**Transfers to State of** 

Alaska/Other Agencies

Non-operating

Revenue

**Change in Net Position** 

**\$6.3** 

**\$2.1** 

\$5.8

\$17.7

\$1.7

\$21.2

\$10.7

\$13.7

\$28.3

\$70.7

\$140.6

\$105.8

\$20.4

\$85.2

\$85.5

\$29.4

\$23.3

\$36.1

\$23.4

**\$9.6** 

\$27.3

# Alaska Industrial Development and Export Authority





FY '11 FY '12 FY '13 FY '14 FY '15 FY '16 FY '17

## Alaska Housing Finance Corporation

\$1,509.9

\$308.1

\$311.5

-\$3.4

-\$4.8

\$19.1

\$1,525.5

\$315.3

\$333.2

-\$17.9

-\$28.6

\$7.5

\$1,554.1

\$351.2

\$381.6

-\$30.4

-\$39.7

\$10.6

\$1,593.8

\$385.7

\$398.6

-\$12.9

-\$30.2

\$27.3

Maske		131115	,	arroc	001	pord	CIOII
\$ Millions	<u>FY'17</u>	<u>FY '16</u>	FY '15	FY '14	FY '13	FY '12	<u>FY '11</u>

\$1,485.5

\$290.1

\$281.6

\$8.5

\$4.7

\$25.9

\$1.513.6

\$249.5

\$235.1

\$14.3

\$14.1

\$29.4

(projected)

**Net Position** 

**Operating** 

Revenue

**Operating** 

**Expense** 

**Operating** 

Income

Change in

**Net Position** 

Dividend to

State of AK

\$1,499.5

\$274.2

\$260.0

\$14.2

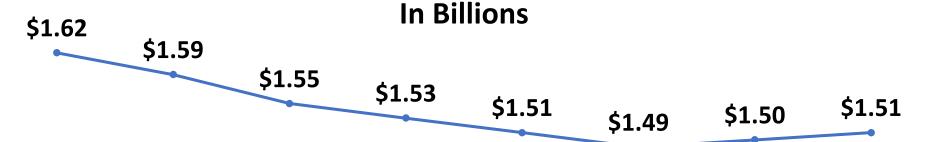
\$14.1

\$30.5

### **Alaska Housing Finance Corporation**







FY '10 FY '11 FY '12 FY '13 FY '14 FY '15 FY '16 FY '17

### ENTERPRISES

Alaska Aerospace

Alaska Marine Highway

Alaska Energy Authority

Alaska Railroad Corporation

International Airports

University of Alaska

### Alacka Marino Highway

Alaska Wallie Highway									
	A A Transaction of the second								

		The Real Property of the Party							
		Marie Toler			X				
				Tour Park	- Links and a second				
Ø 111:000	DX/ 617	EX 616		EX7.61.4	EV (12	EV (12	EV/ 611		

		Marie St.	in A A A A A A A A A A A A A A A A A A A				
\$ Millions	FY '17	FY '16	FY '15	FY '14	FY '13	FY '12	FY '11

\$53.9

\$160.8

\$51.7

\$166.0

(\$98.0) |(\$106.9)|(\$114.3)|(\$118.2)|(\$116.3)|(\$110.1)

\$963.3

\$54.3

\$172.5

\$893.2

\$54.7

\$171.0

\$828.3

\$48.6

\$158.7

**\$1,297.5 \$1,204.9 \$1,116.7 \$1,038.8** 

\$47.2

\$145.2

**Net Assets** 

**Operating** 

Revenue

**Operating** 

**Expense** 

**Net Income** 

\$45.8

\$134.9

(\$89.1)

Alaska Energy Authority										
\$ Millions	FY '17	FY '16	FY '15	FY '14	FY '13	FY '12	FY '11			
Net Assets	\$1,461.2	\$1,395.2	\$1,426.8	\$1,406.2	\$1,180.9	\$1,070.3	\$1,075.9			

\$56.0

\$136.0

\$-80.0

\$35.1

\$28.9

\$102.4

\$165.9

-\$63.5

\$113.4

\$25.9

\$98.7

\$160.6

-\$61.9

\$14.1

\$29.0

\$47.3

\$118.7

-\$71.4

\$70.9

\$437.4

\$92.8

\$156.5

\$-63.7

\$173.1

\$37.0

**Operating** 

Revenue

**Operating** 

**Expense** 

**Operating** 

Loss/Gain

**Investment** 

Income

Capital

**Contributions** 

by the State

\$41.3

\$85.3

**\$-44.0** 

\$114.4

**\$9.1** 

\$42.3

\$94.1

\$-51.8

\$11.0

**\$9.2** 

#### Assets in Action

#### Organization (following State purchase)

- Independent corporation owned by State
- Managed by a seven-member board of directors appointed by Governor
- Mandated to be self-sustaining, responsible for financial and legal obligations

#### **Operating Data**

- 683 Total miles of track
- 912 Freight cars (owned & leased)
- 44 Passenger cars
- 51 Locomotives

#### 2017 Operating Statistics

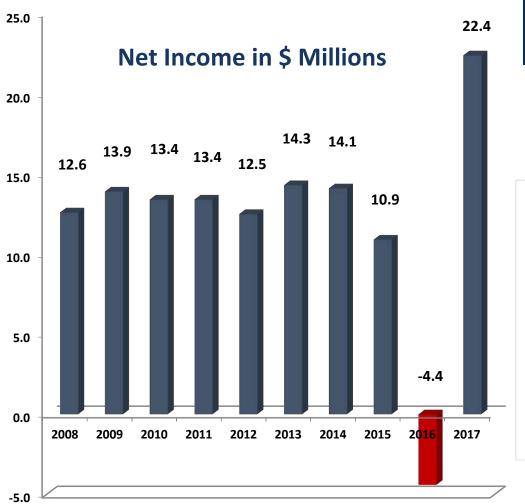
- 505,994 passengers
- 4.8 million tons of freight

#### Employees (January 2018)

- 572 full-time year-round employees
- 511 members of 5 unions

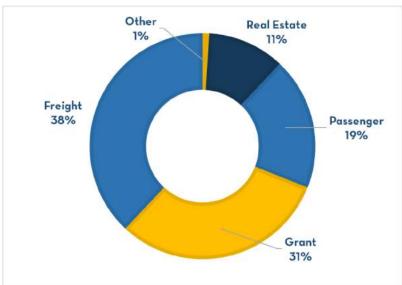


#### The Bottom Line



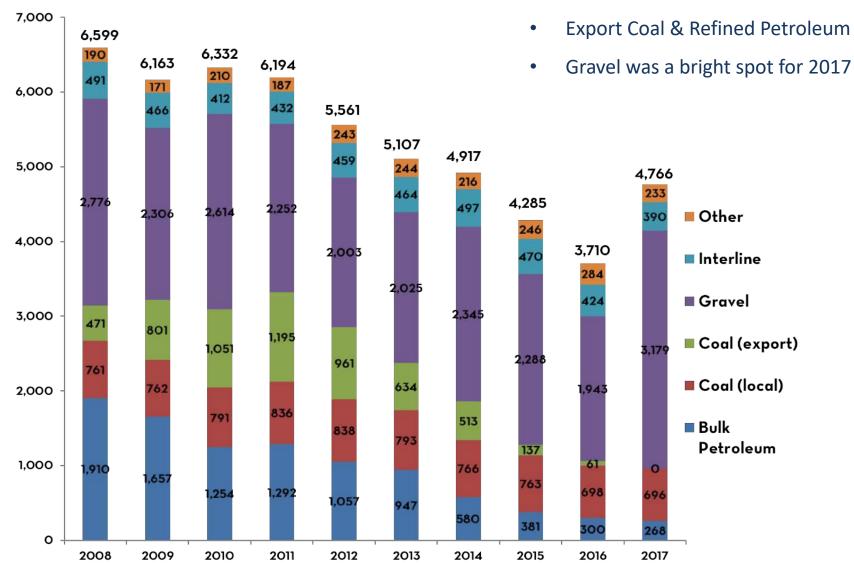
Total Assets – \$1.07 Billion 2017 Revenue – \$187.5 Million 2017 Net Income – \$22.4 Million

#### 2017 Revenue Breakdown



#### Freight Operations

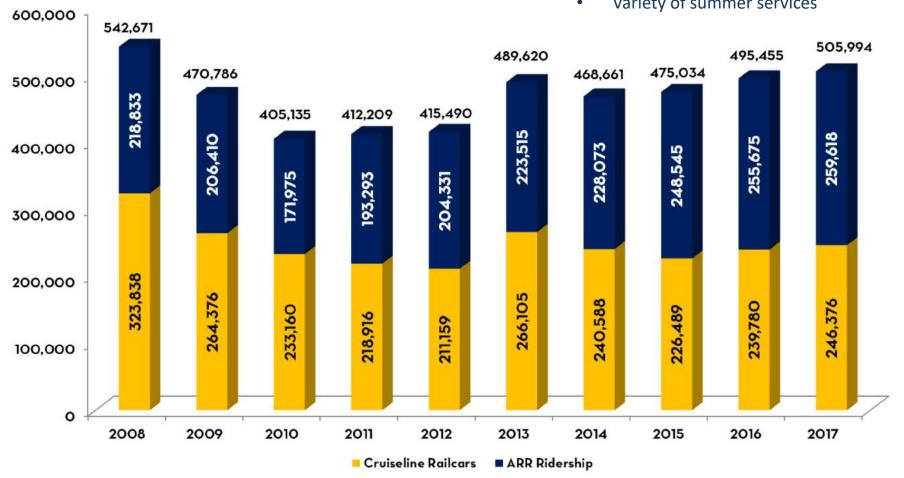
#### Freight down significantly



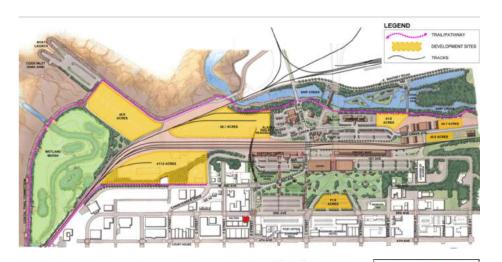
#### Passenger Operations

#### Passenger Service Rebounding

- Up 2% over 2016 / Up 25% over 2010
- Near max capacity on south end
- Variety of summer services



#### Real Estate





- Recent Land Sales
- Ship Creek Development
  - Residential & industrial opportunities
- Fairbanks Leases
- Exploring Wetlands Mitigation

### Alaska Railroad Corporation



\$ Millions	FY '17	FY '16	FY '15	FY '14	FY '13	FY '12
				301	Appr	

\$316.33

\$102.9

\$114.1

(\$11.2)

\$10.5

(\$4.4)

\$338.70

\$107.8

\$101.3

\$6.5

\$13.7

\$22.4

**Net Assets** 

**Operating Revenue** 

(Trains)

**Operating Expense** 

(Trains)

**Operating Income** 

(Trains)

**Non Operating Income** 

(Real Estate)

Net Revenue (Corporate)

\$320.69

\$113.9

\$114.5

(\$0.6)

\$12.6

\$10.9

\$304.71

\$125.1

\$121.3

\$3.8

\$11.6

\$14.1

\$278.23

\$125.5

\$120.5

**\$5.0** 

\$11.0

\$14.3

\$255.6

\$128.0

\$124.3

\$3.7

\$10.2

\$12.5

Alask	ka International A	Airport System
Fairhable	R	Ted Stevens Anchorage
Fairbanks International Airpor		International Airport

\$864

\$134

\$148

**\$-14** 

\$50

FY '14

\$903

\$124

151

**\$-27** 

\$58

FY '13

\$906

\$108

\$146

**\$-38** 

\$89

FY '12

\$864

\$107

\$139

-\$33

\$89

\$830

\$107

\$131

-\$25

\$35

FY '16 | FY '15 |

\$883

\$137

\$140

**\$-2** 

\$40

FY '17

\$896

\$143

\$168

**\$-25** 

\$56

\$ Millions

**Net Position** 

(Assets)

**Operating** 

Revenue

**Operating** 

**Expense** 

Net Op

Revenue

Capital

**Contributions** 



	Decreased in			
Many	Trai	ditions	One	Alaska

\$ Millions	FY '17	FY '16	<u>FY '15</u>	FY '14	FY '13	FY '12	<u>FY '11</u>
Net Capital Assets	\$1,692.5	\$1,617.9	\$1,544.7	\$1,447.3	\$1,280.3	\$1,097.3	\$952.9
Endowment							

\$143.1

\$62.4

-1.5%

\$148.5

\$62.6

13.1%

\$136.7

\$62.9

10%



**Investments** 

**Land Endowment** 

and other Assets

**Endowment** 

\$143.6

\$62.6

14.3%

\$130.2

\$62.7

-4.7%





\$127.2

\$46.2

0.9%

\$127.4

\$45.3

18%



Many Traditions One Alaska

	Fall	Fall	Fall	Fall	Fall	Fall	Fall	Fall
	2017/FY18	2016/FY17	2015/FY16	2014/FY15	2013/FY14	2012/FY13	2011/FY12	2010/FY11
Fall Student Headcount	27,823	29,171	30,496	31,522	32,696	33,581	34,983	34,480
(Non-degree)	(7,825)	(8,100)	(8,454)	(8,716)	(8,992)	(9,564)	(10,567)	(11,063)
Degrees Awarded	August 2018	4,594	4,794	4,678	4,908	4,491	4,174	3,983
High School/College								
<b>Concurrent Enrollment</b>	2,721	2,392	1,881	1,522	1,556	1,413	1,313	1,394
Headcount								
<b>Tuition and Fees - UA</b>								
to Western States	88%	88%	84%	80%	77%	78%	76%	83%
Average (4-Year)								
<b>Average Annual Salary</b>	Available	Available	Available					
Increase for Exiters,	February	February	TBD	24%	27%	33%	29%	31%
Post-Training	2020	2019	100					
<b>Grant-Funded</b>	Available							
<b>Research Expenditures</b>	October	\$123.4	\$119.4	\$111.8	\$120.4	\$129.8	\$132.7	\$138.0
(\$ Millions)	2018							
Full-Time Regular	3,889	4,034	4,276	4,510	4,587	4,532	4,519	4,558
<b>Employees Headcount</b>	(7,247)	(7,503)	(7,972)	(8,430)	(8,614)	(8,665)	(8,523)	(8,444)
(Total Employees)	(1,441)	(7,303)	(1,914)	(0,430)	(0,014)	(0,003)	(0,343)	(0,444)







### ISSUES & PROSPECTS

- Natural Assets
  - Oil exploration and petroleum projects
  - Obligations for unpaid oil tax credits
- > Financial Assets
  - Permanent fund percentage of value
  - Long range fiscal plan
  - Leveraging financial assets and expertise for Alaska
- Enterprise Assets
  - Are we investing in our critical Infrastructure (railroad, airports, energy)
  - Is there an opportunity for recycling and leveraging capital?

# Download today's presentation at: commonwealthnorth.org/publications/

